

UNDERTAKING OF INDEPENDENCE

Pursuant to Article 3.6 of EUROCONTROL's Performance Review Commission's Rules of Procedure which states that: "*Candidates must provide a written undertaking with their application stating that, if appointed to the PRC, they will act independently and will abide by the provisions of the PRC's Terms of Reference and Rules of Procedure*", all PRC members have declared on their honour that they will act independently in the performance of their duties, and that they will refrain from any action incompatible with the performance of those duties.

DECLARATION OF INTEREST

Complementary, this declaration reveals any potential conflicts of interest that may arise in the context of their duty. All PRC members have declared their commitment to maintaining objectivity when providing input on related matters. If necessary, they are prepared to recuse themselves from decisions or discussions directly related to areas of potential conflict of interest.

Name	Disclosure of potential interest
Xavier FRON	Member of not-for-profit Air & Space Academy, France
Piotr IKANOWICZ	None
José Miguel de PABLO GUERRERO	Executive Director at CRIDA, Spain
Ismail Hakki POLAT	Chief Planning Officer of IGA Istanbul Airport, Türkiye
Michael STEINFURTH	None
Daniel WEDER	President of the Board of ACR Switzerland
Peter WHYSALL	None